Is Live Hotel Manager

The Great Mistake of Hotel Failures," Says Mrs. Genet, Who Has Redeemed Four Enterprises, "Has Been in the Architectural Arrangement of the Kitchens."

BY SOPHIE IRENE LOEB.

When I went to see Mrs. Caroline Genet, a woman who has taken four notable hotel fallures and made financial successes out of them, I found her in the basement of the new building she has just acquired (and at the age of sixty taking up another ten-year contract, in the thick of work directing laborers and architects in the toriness of tearing out and rebuilding kitchen depart-

Mrs. Genet is a modest little woman whose motto in life must have been industry, for immediately you are impressed with that attribute. She wears black skirt and a white cost, which garb is rarely varied and in which she greets her workmen as well as her, wealthfost and most noted guests. Mrs. Genet was for six years cook for J Plerpont Morgan and is one of the few women whom Hetty Green, her patron and friend, points out as a worthy example of the successful business woman. since she came to this country with only 25 cents and could now retire to a life of ease, all through work well done. Mrs. Genet attributes her present progress to her love of domentic duties and her propensities for pleasing others. MISTAKES IN THE KITCHEN AR-

RANGEMENTS "I agree with Mrs. Alexander, who in your Talks With Live Women' brings out the fact that every architect four hotels that I have had, the prime managing of various departments?" I maked, "and do you think the average with the architects and the non-eco-woman could do it?"

"I think that the average woman who should have a woman adviser. in the their accessories.

"Why there are not more women architects is a wonder to me, for it is the most natural thing in the world that a woman should look to the easy, accossible avrangement. To somewhat substantiate this, you have but to go to two of our largest and most prominen hotels in the city, where they are at present busily engaged in remodelling kitchens, since here is the real founda-tion of success or failure in this busi-

"It is the trifling detail as to ser-vice and its smooth operation that makes or mars such enterprises. Woman has the keenest sense of

Woman has the keenest some of detail along these lines, and if more women were consulted in the method of service for hotel arrangement there would be much less trouble, not only in this direction, but with help and in the general running of these enterprises.

"Every one of the hotels that I have had I have done the remodelling of kitchens first of all. Not one of them had the proper arrangement. No attention had been paid to minute items that make up first-class, efficient service, which is the only thing that spells success in the hotel business.

"My principal delight is the kitchen," said Mrs. Genet, "and I spend most of said Mrs. Genet, "and I spend most of

doing all my own buying, for I think a woman can buy much better than a man, and I never allow any one to superintend any work that I can manmyself."
It must be labortous work," I sug-

"No, it isn't." answered Mrs. Genet. any work you like is not inborlous. Hard labor might be applied in work, but not in workmanship. There's a great distinction between work and

workmanship.
"To go to work at a thing, especially if it has been a loss, and make it a gain and see the actual results of your efforts turn out just as you have planned them-I know of no greater

HOW SHE CAME TO GO INTO THE BUSINESS.

"How may a woman go at this busi-ness" I questioned.
"Well, of course I can only cite my Well, of course I can only cite my own experience. Certainly I had to work from the ground up in order to get a little capital. I made it my particular aim to do everything I did in the most perfect way that I could do it.

'I like to cook, and there is a great art in cooking food, as any of the other so-called higher arts. So that it was my special delight to prepare delicious and palatable food.

'I engaged as cook and when I first went into business I began in a small way, but aimed for high efficiency, and

way, but aimed for high efficiency, and in that way catered only to the dis-

in that way catered only to the discriminating pations.

"Now when I take a hold the first think I do is to correct its architecture, and though I have visited hundreds of hotels there are very few that are so constructed as to give efficient service. So that you see here. I begin with the kitchen, tearing out here and putting in there. For example, the stove you der should be situated on this side, where estables do not lose heat in transportation to the dining room. It has been placed on the opposite side, "In this way, many, many changes are necessary, and I am my own architect in this direction. It is utterly impossible to conduct an establishment unless the working apparatus is the smoothest that even possibly he attained.

WEST POINT EXCURSION

amouthest that can possibly be attained. The rest follows. If you give people everything they want when they want it, success is certain, and the one thing to assume is that each and every guest

QUESTION OF MANAGING THE HELP "How do you manage your help?"

"The great trouble in the help line "The great trouble in the help line is that there is too much management and too much exacted. First of all I aim to have pleasing quarters for the help. Their own place of eating must be attractive as any other part of the house which is particularly their own.

"I do not believe in changing help applies herself and really wants sucapplies herself and really wants success can get it in this business, for there is a great need for woman's work here. As for me, I arise at 6 o'clock in the morning and go right to the kitchen, remaining there until breakfast is practically over—about 16,23.

"I then go applairs and see that the maids are apperly enaged in their work, which brings it up to lunch time. I amin retire to the kitchen, remaining

work, which betings it up to lunch time. I amin retire to the hitchen, remaining there until after lunch-about 3 o'clock. Then I take another tour over the entire house to see that everything is in perfect order.

Many limes I do not hesitate to show a woman how to scrub if she does not know. My theory is that you cannot have work well done unless you know how to do it. In the afternoon I may have extra business appointments, which take up rechars an hour.

Take up perhaps an hour.

"During the dinner hour I am again in the kitchen until about 9 or 10 o'clock, after which I look over the beoks and adjust things in the office. Then I rest or read a little and retire. That is my day's programme, which is seldom var-

> Ills Only Ammunition. From the Atlanta Constitution,

"If, as you say, your opponent is blacker than he's painted, why are you elinging mud at him!"

"Well, to tell truth, I've exhausted all the adjectives in my vocabulary and I've nothing else to sling!"



HAIR THAT GIVES FATHER TIME THE LAUGH"

We are just about as old as me LOOK People judge us, by the way we LOOK.
The man or woman with grey hair is beginning to get in the "Old Timer's Class."
This Twentieth Century does NOT want
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The big things are being done by the YOUNGER generation.

There's a sort of "Has Been" look about those "Grey Hairs." There is always one to criticise and smile scornfully. "So that I make it a give-and-take proposition. If they give me their best work, and not their best temper, I accept both, and in the summing up am perhaps not the loser. In this manner

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DENTISTRY.

MRS. CAROLINE GENET.

very often. If they have efficiency and have faults, keep the efficiency and bear the faults. There is a law of balance, and the model servant with the delightful temper and, be-sides, a jewel of a worker, is, as yet, a rarity, as it is in any line of work.

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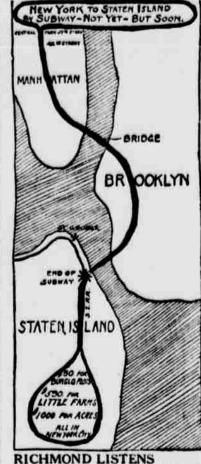
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REAL ESTATE FOR SALE-RICHMOND.

REAL ESTATE FOR SALE-

Lightning Has Struck Staten Island



REAL ESTATE FOR SALE-

FOR SUBWAY NOISE

From The World. June 10.

Staten Island operators bought several large acreage tracts yesterday in sections quickly accessible to the projected Stinway. Now that the Public Service Commission has adopted the proposed Brooklyn and Staten Island routes, a two-track Subway is assured from a point in Brooklyn under Fourth Avenue, near Stiv-fith Street, where a connection can be made with the Fourth Avenue route as aiready legalized, thence under Sixty-seventh Street. Owls. Head Park and the Narrows to a boint near Arrietta Street, in Richmond. There it will part in two branches to the north and the south shores of Staten Island.

Land has held at lower prices on Staten Island than in any other part of the Greater City, and it is believed that a Subway will start a great movement.

(Arrietta Street is about 15 minutes from our Acre Plots at Annadale.)

LIGHTNING has certainly struck, and struck hard. Gee whiz !! but we were surprised when the City and Transportation Companies adopted a route to Staten Island to be built within the next few years, and connected with Annadale—the home of Little Farms—by a run of fifteen minutes. We have never promised purchasers, and hardly hoped for, a subway to Staten Island, and here is one dropped in our lap like a bolt from the blue sky, and what is even more important to you, our prices were all based on present transportation facilities. But the unexpected has happened -the impossible has taken place, subways are assured to Staten Island while our prices remain the same. Think of it-an acre in New York City for \$1,000-

\$10 monthly-on transportation-only fifteen minutes from the subway's entrance. If this offer was made in Chicago, St. Louis or San Francisco, we would be mobbed with buyers, but there are so many flat-foolish and lobster-loving people in New York that this advertisement won't probably raise a ripple. But, what do we care—the longer we wait, the more we get-and the more you, or some one else, pays. To illustrate: For several years we tried to sell you (the public) 97 lots for \$9,700-\$100 per lot-IN VAIN; we finally took the property off the market and three years later sold it for Ninety-seven thousand dollars, all cash. You can have the buyer's name if you want it. We are in the business to sell real estate. We want to give you the chance in preference to some out-of-towner. Won't you take it?

If an acre is beyond your means, \$120 to \$190 buys a Bungalow Plot, and \$500 buys a Little Farm, beautifully improved. SATURDAY EXCURSIONS 9.30 P. M. SUNDAY INSPECTION TRAIN 3.00 P M.

Excursion every Saturday at 2.30. If you can't come Saturday you are cordially invited (free tickets on application) to visit Little Farms and inspect its beauties on Sunday afternoon at 3 o'clock. No lots sold on Sunday.

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